# TRƯỜNG ĐẠI HỌC VĂN LANG

ĐƠN VỊ: KHOA QTKD

Thi lần 1

## ĐỀ THI VÀ ĐÁP ÁN THI KẾT THÚC HỌC PHẦN Học kỳ 1, năm học 2024-2025

## I. Thông tin chung

Tên học phần:	Quản trị vận hành							
Mã học phần:	72SCMN30013				Số tin chỉ:			
Mã nhóm lớp học phần:	241_72SCMN30013_01							
Hình thức thi: Trắc nghiệm kết hợp Tự luận			Thời gian làm bài: <b>75</b>		75	phút		
Tham khảo tài liệu		□ Có		⊠ Không				

## II. Các yêu cầu của đề thi nhằm đáp ứng CLO

Ký hiệu CLO	Nội dung CLO	Hình thức đánh giá	Trọng số CLO trong thành phần đánh giá (%)	Câu hỏi thi số	Điểm số tối đa	Lấy dữ liệu đo lường mức đạt PLO/PI
(1)	(2)	(3)	(4)	(5)	(6)	(7)
CLO1	Describe and explain the roles and responsibilities of operations management in organizations	Trắc nghiệm	30%	Phần trắc nghiệm	3	PI 3.2; PI 4.2
CLO2	Analyze and measure the volume of supply and demand for products, optimal order volume, layout; Develop operations processes and schedules	Trắc nghiệm	30%	Phần trắc nghiệm	3	PI 3.2; PI 4.2
CLO4	Have skills in calculation, job analysis, strategy formulation, and time management	Tự luận	40%	Phần tự luận	4	PI 3.2; PI 4.2

## III. Nội dung câu hỏi thi

## PHẨN TRẮC NGHIỆM: 6 điểm (gồm 12 câu; 0,5 điểm/câu)

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A product's life cycle is divided into four stages, including:

A. all of these

**B.** introduction.

C. growth.

**D.** maturity.

ANSWER: A

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In this course, quality is defined as:

- **A.** the totality of features and characteristics of a product or service that bears on its ability to satisfy stated or implied needs.
- **B.** the degree of excellence at an acceptable price and the control of variability at an acceptable cost.

**C.** how well a product fits patterns of consumer preferences.

**D.** being impossible to define, but you know what it is

ANSWER: A

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Low-volume, high-variety processes are also known as:

A. process focused.

**B.** continuous processes.

C. repetitive processes.

**D.** product focused.

ANSWER: A

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The factors involved in location decisions include

**A.** all of the above.

**B.** foreign exchange.

C. attitudes.

**D.** labor productivity.

ANSWER: A

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Which of the following statements best describes *office layout*?

- **A.** Groups workers, their equipment, and spaces/offices to provide for movement of information.
- **B.** Addresses the layout requirements of large, bulky projects such as ships and buildings.
- C. Seeks the best personnel and machine utilization in repetitive or continuous production.
- **D.** Allocates shelf space and responds to customer behavior.

ANSWER: A

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The difference between job enrichment and job enlargement is that:

- **A.** enlarged jobs contain a larger number of similar tasks, while enriched jobs include some of the planning and control necessary for job accomplishment.
- **B.** enriched jobs contain a larger number of similar tasks, while enlarged jobs include some of the planning and control necessary for job accomplishment.
- C. enriched jobs enable an employee to do a number of boring jobs instead of just one.

**D.** all of these.

ANSWER: A

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The term *vertical integration* means to:

**A.** produce goods or services previously purchased.

**B.** develop the ability to produce products that complement or supplement the original product.

C. develop the ability to produce the specified good more efficiently.

**D.** all of these.

ANSWER: A

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Cycle counting:

**A.** is a process by which inventory records are periodically verified.

**B.** provides a measure of inventory turnover.

**C.** assumes that all inventory records must be verified with the same frequency.

**D.** all of these.

ANSWER: A

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A visual aid used in loading and scheduling jobs is a:

A. Gantt chart.

**B.** planning file.

C. bottleneck.

**D.** load-schedule matrix.

ANSWER: A

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A major issue in logistics is:

**A.** cost of shipping alternatives.

**B.** cost of purchases.

**C.** supplier evaluation.

**D.** product customization.

ANSWER: A

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Productivity increases when:

**A.** inputs decrease while outputs remain the same.

**B.** inputs increase while outputs remain the same.

C. outputs decrease while inputs remain the same.

**D.** inputs and outputs increase proportionately.

ANSWER: A

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Productivity increases each year in the U.S. are a result of three factors:

A. labor, capital, management

**B.** engineering, labor, capital

C. engineering, capital, quality control

**D.** engineering, labor, data processing

ANSWER: A

PHẦN TỰ LUẬN (4 điểm) – CHỌN <u>1 TRONG 2</u> CÂU BÊN DƯỚI – Yêu cầu: Sinh viên cần ghi số vào công thức áp dụng, rồi mới ghi kết quả cuối cùng (có ghi đơn vị kèm theo)

### (Hoặc) Câu 1

California Gardens, Inc., prewashes, shreds, and distributes a variety of salad mixes in 2-pound bags. Doug Voss, Operations VP, is considering a new Hi-Speed shredder to replace the old machine, referred to in the shop as "Clunker." Hi-Speed will have a fixed cost of \$85,000 per month and a variable cost of \$1.25 per bag. Clunker has a fixed cost of only \$44,000 per month, but a variable cost of \$1.75.

Question: What is the crossover point in units (point of indifference) for the processes?

**Note:** Bước 1: Viết phương trình và điền số liệu (2,5 điểm); Bước 2: tính đúng kết quả và ghi đúng đơn vị (1,5 điểm)

### (Hoặc) Câu 2

Matthew Liotine's Dream Store sells beds and assorted supplies. His best-selling bed has an annual demand of 400 units. Ordering cost is \$40; holding cost is \$5 per unit per year.

a) To minimize the total cost, how many units should be ordered each time an order is placed? (2,5 điểm)

**b)** If the holding cost per unit was \$6 instead of \$5, what would be the optimal order quantity? (1,5 điểm)

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Hint (Nhắc lại công thức) : EOQ = SQRT (2DS/H) (Note: SQRT – Square Root : Căn bậc 2)
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Đáp án
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#### Câu 1:

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85000 + 1.25 Q = 44000 + 1.75 Q (2,5 \text{ diểm})
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Q = 82000 units (1,5 diém)

#### **Câu 2:**

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a. EOQ = SQRT (2*400*40/5) = 80 \text{ units } (2.5 \text{ diễm})
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b. EOQ = SQRT (2\*400\*40/6) = 73 units (1.5 diễm)

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TP. Hồ Chí Minh, ngày 6 tháng 12 năm 2024

Người duyệt để

Giảng viên ra đề

TS. Nguyễn Quỳnh Mai

TS. Đỗ Thành Lưu